

DIRECTOR'S MESSAGE

2020 was a year like no other.

Everyone has been touched by the pandemic and the sociopolitical conflicts throughout the year. 2020 has changed us in many profound ways. As a country and a community, our collective health and prosperity depend, in part, on our willingness and ability to adapt.

The 2020 story of the Women's Recovery Center (WRC) is a testament to our team's ability to rapidly and selflessly adapt to the needs of our clients and our community. Not only did we adapt in deploying remote treatment, we did so without disrupting services to our clients. When you think about it, WRC has adapted to meet the needs of clients for 35 years! From social services to women to bilingual HIV counseling to substance use disorder treatment, WRC has been a lifeline to thousands of clients, families, and community partners.

In 2021, I invite you to witness and participate in our continued evolution. On behalf of our volunteers, staff, and Board of Directors, thank you for your support and let us go forward...together!



Ahley Yassall

Executive Director



Our Team

ADMINISTRATIVE & CLINICAL STAFF

Ashley Yassall

Executive Director

Liza Cruz

Billing Specialist & Internal Accountant

Jasmine Dawson

Marketing & Outreach Coodinator

Meg Boehnlein

Administrative Assistant

Pamela Bouyer

MMFT, LICDC Clinical Director

Carol Combs

LPCC. LICDC Primary Counselor Carrie Kozak-Hietala

LSW

Assessment Counselor

Terry Luria

LSW, LICDC-CS

Relapse Prevention Counselor

Emma Lash

MSSA, LSW

Case Manager

BOARD OF DIRECTORS

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Global Amici, Inc.

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Ann Marie Donagan AMD Consulting Services **John Lisy**

Shaker Heights Youth Center

Milli A. Morrison

Faber-Castell USA

Mike Ranttila

The Middlefield Banking

Company

Mark Schroeder

myDr1ver

Mary Kimberly

Grand Rounds

Our Clients



88%

OF CLIENTS HAVE AT LEAST TWO CHILDREN

67%

OF CLIENTS MEET FEDERAL POVERTY STANDARDS

64%

OF CLIENTS ARE MANDATED TO SEEK TREATMENT

60%

OF CLIENTS HAVE
EXPERIENCED
TRAUMA

29%

OF CLIENTS HAVE A CO-OCCURING MENTAL HEALTH DISORDER Pre-COVID-19, the first four statistics on the left average between 80-90%. Without question, our programming and our clients were heavily impacted by the pandemic in 2020. And, with mental illness issues co-occurring in many of our clients, the last statistics are even more sobering.

Cleveland area probation/courts are a large referral source for WRC. As their functioning slowed during the pandemic, WRC saw a corresponding decrease in referrals and mandated clients.

WRC didn't rest. We adapted and are proud to have continuously served our clients through the pandemic. We persevered, as did our clients, and emerged better prepared to serve in 2021 and beyond because of it.

Our Outcomes

WOMEN SERVED IN 2020

42



CHILDREN IMPACTED DUE TO MOM'S CARE IN 2020

91



BABIES BORN DRUG-FREE SINCE 1986

582



COVID-19's impact on the treatment process resulted in delays due to the reduced effectiveness of virtual treatment. Keep in mind, the average length of the treatment experience is 36 weeks with an estimated cost based per client is \$10,692 per client.

COVID-19 forced us to temporarily close child care in 2020. Without this service, it was more difficult for women to seek and focus on treatment. Keep in mind, the average family includes two children. The cost of supporting a child in foster care is \$2,140 per month and the average stay is 14 months with a price tag of \$30,086 per child.

COVID-19 caused a significant reduction in the number of pregnant women seeking treatment at the Women's Recovery Center. For every baby born positive with Neonatal Abstinence Syndrome (NAS), The Ohio Department of Health estimates babies experience \$61,000 in additional medical care.

*All figures represent 2020 data.



Our Approach

We View Clients as Individuals

- Building an honest relationship and trust
- Addressing trauma is a critical part of our programming
- Looking beyond the addiction to the whole person
- Customizing each program to meet the individual's needs

We Treat With Intent

- Initial screening
- Intake and assessment processes
- Individual Treatment Plan (ITP)
- Case management
- Intensive Outpatient Treatment (IOP)
- Outpatient Relapse Prevention
- Parenting Classes
- Outpatient Aftercare
- Discharge Planning

We Support a Healthy Life

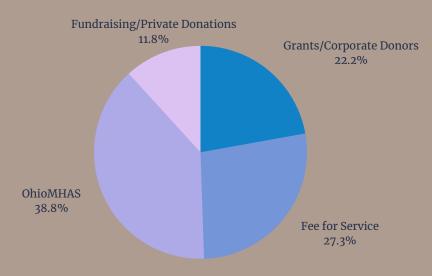
- Childcare Services
- Onsite Sexual Health Education
- Clothing Closet & Other Donated Items
- Nutrition & Domestic Violence Classes
- Legal Support
- Transportation/Bus Passes
- Peer Support
- Fitness facility (available post-COVID)







Our Finances

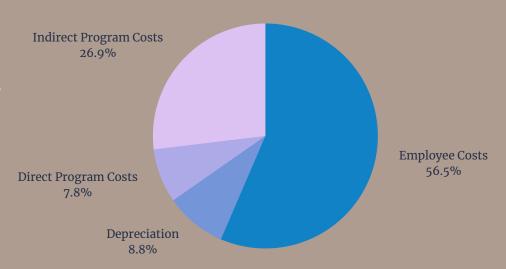


REVENUE

In 2020, we relied heavily on grant and state assistance due to a low client census and decrease in fee for service support. In future years, the fee for service portion will substantially increase.

EXPENSES

Similar to most nonprofit entities, our expenses are heavily for personnel. Direct program costs are expenses that are used for treatment purposes. For example, paper packets, internet for virtual treatment, and our copier rental. Indirect costs include utilities, interest on mortgage, training expenses, security, etc.



\$245K \$5,097

Secured Grants, Corporate and Private Donations, and Fundraising to sustain treatment in 2020

Average cost for a woman to attend full program

Reduction in 2020 expenses due to identified savings, excluding COVID-19 specific expenses.

Our Donors

Visionary Gift \$25,000 - \$49,999

Lifesaver Gift \$10.000 - \$24.999

Cleveland Foundation Rapid Response The George Gund Foundation Greater Cleveland Community Shares Kathleen Ode

Gold Circle \$5,000 - \$9,999

Eaton Foundation
BVU/Encore Fellows Program

Silver Circle \$1,000 - \$4,999 Chelko Consulting Group Dennis Gartland Jennifer Novick Charles & Rita Maimbourg Dave & Lisa O'Brien Old Stone Church Sherwin Williams Women's Club

Miracle Makers \$125 - \$999

Mary Baldwin Timothy Baker

Pea Breetz

Linda Fadel

Therese Gallagher

Kimberly & Charles Jones

Bradley W. Kapcar

Katie Kern-Pilch

John & Stacey Reid

Eugene Sasso

Laura Schneider

Studio 6A

James Sweeney

Christine Willis

Renee Yurick



"It's not how much we give but how much love we put into giving."

- Mother Teresa



Our Referral Partners

As a referral entity, we engage in a partnership with clients that are referred to us with the understanding they are also invested in the success of each client. Our proven, streamlined referral process allows us to work together in achieving positive outcomes. For instance, referral partners receive regular treatment reports and results of urinalysis screenings as needed for Drug Courts or Custody Hearings. Additionally, the Clinical Team will invite referral partners to participate in team meetings or discussions to keep the client engaged. As such, these partners anticipate and consistently see results from clients of WRC that include:

- A commitment to sobriety
- Planning and educational advancement
- Economic self-sufficiency
- Reunification of families
- Reduction of recidivism rates







48%

of clients utilized peer support services in 2020, a referral source for the WRC #58

2020 clients referred to the WRC from other agencies

60%

Of 2020 clients experienced an adverse childhood experience (ACE) and/or previous severe traumatic event

Our Future

2021 and Beyond

For 35 years, WRC has witnessed the miracles of recovery and no matter what lies ahead, WRC and our clients will thrive. We continue to push through barriers to reach and continue treatment. Here's a quick snapshot of our bright horizon:

CARF ACCREDITATION

We achieved CARF accreditation in March 2021. This international accreditation confirms WRC is providing exceptional client care.

EXPANDED CAPACITY

With our newly renovated facility, we have the ability to serve 120 clients at a time with morning, afternoon, and evening treatment.

TRANSPORTATION AND CHILD CARE

Cleveland Leadership Center's Bridge Builders is helping WRC establish robust transportation programming; we intend to reopen child care mid-2021.

FINANCIAL STABILITY

We are conducting a comprehensive review to ensure billing optimization and staff productivity.

Our Commitment

To the community and our clients.

WRC is committed to creating a diverse, equitable, and inclusive environment for all clients, staff, and stakeholders. We are committed to continuous and intentional evaluation of WRC policies, procedures, and programs to ensure these are adequate for all demographics served. Some of the actions that WRC has put in place to further diversity, equity, and inclusion are:

- The Executive Director is the co-chair of the Workforce Committee geared toward eliminating Structural Racism. This committee was created by ADAMHS Board and is associated with the Cuyahoga County Council's goals.
- Preferencing the use of Black-owned small businesses as vendors.
- Established an open-door policy for staff, board, or clients to address policies that may be geared towards one specific racial group.
- LGBTQ+ training for staff in August 2021.
- Launched WRC's Diversity, Equity, and Inclusion Committee to host board and staff lunch and learns, further intentional community partnerships, and review WRC policies and procedures to be more inclusive of Black, Hispanic, and LGBTQ clients.
- Diversify the Board of Directors to reflect the racial and cultural make-up of WRC's client base by 2025. In 2020, our client base was 21 percent African American, 67 percent Caucasian, and 12 percent Biracial.
- WRC will continue to consider clients for staff and board positions. WRC Board
 of Directors is committed to maintaining at least one client as a Board of
 Directors member.
- WRC considers diversity a high priority when hiring and promoting staff.



WRC serves women and their families by providing comprehensive addiction treatment, prevention, education, and programs that are client-centered, family-based, and recovery-focused.

Our all-female clinical staff builds trust through deep relationships and providing gender-specific treatment. WRC is where graduates develop management skills, parenting skills, and an overall sense of independence for self-sufficiency.

We believe our clients are not defined by their substance use disorder. Instead, we are committed to empowering them to lead a complete and healthy life.